

2019/20

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN



Municipal Financial Management Act

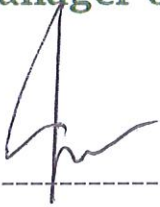
Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Petro Allan Williams

Municipal Manager of Laingsburg Municipality

Signature



Date

11 June 2019

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Mike Grouws

Mayor of Laingsburg Municipality

Signature



Date

11 June 2019

Top Layer Service Delivery and Budget Implementation

| Assist. | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|---------|----------------------------|--|---|--|--|----------|--|----------|-----------------|---------------|-----|-----|-----|-----|
| 1 | Finance and Administration | Municipal Transformation and Institutional Development | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | Limit the vacancy rate to less than 10% of budgeted posts by 30 June 2020 (Number of posts filled/Total number of budgeted posts)x100) | % vacancy rate of budgeted posts by 30 June 2020 | All | Senior Manager: Finance and Corporate Services | 15% | Percentage | 10 | 0 | 0 | 0 | 10 |
| 2 | Finance and Administration | Municipal Transformation and Institutional Development | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2020 [(Actual amount spent on training/total operational budget)x100] | % of the Municipality's personnel budget on implementing its workplace skills plan by 30 June 2020 | All | Senior Manager: Finance and Corporate Services | 1% | Percentage | 1 | 0 | 0 | 0 | 1 |
| 3 | Finance and Administration | Municipal Financial Viability and Management | To achieve financial viability in order to render affordable services to residents | Achieve a debtor payment percentage of 65% by 30 June 2020 [(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100] | % debtor payment achieved | All | Senior Manager: Finance and Corporate Services | 65% | Percentage | 65 | 65 | 65 | 65 | 65 |
| 4 | Finance and Administration | Municipal Financial Viability and Management | Provision of infrastructure to deliver improved services to all residents and business | Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)/Excluding Eskom areas) and billed for the service as at 30 June 2020 | Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020 | All | Senior Manager: Finance and Corporate Services | 859 | Number | 855 | 855 | 855 | 855 | 855 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|----------------------------|------------------------|--|--|--|----------|--|----------|-----------------|---------------|------|------|------|------|
| 5 | Finance and Administration | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2020 | Number of residential properties which are billed for water | All | Senior Manager: Finance and Corporate Services | 1335 | Number | 1339 | 1339 | 1339 | 1339 | 1339 |
| 6 | Finance and Administration | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2020 | Number of residential properties which are billed for sewerage | All | Senior Manager: Finance and Corporate Services | 1297 | Number | 1300 | 1300 | 1300 | 1300 | 1300 |
| 7 | Finance and Administration | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020 | Number of residential properties which are billed for refuse removal | All | Senior Manager: Finance and Corporate Services | 1344 | Number | 1348 | 1348 | 1348 | 1348 | 1348 |
| 8 | Finance and Administration | Basic Service Delivery | Improve the standards of living of all people in Laingsburg | Provide free 50kWh electricity to indigent households as at 30 June 2020 | Number of households receiving free basic electricity | All | Senior Manager: Finance and Corporate Services | 435 | Number | 845 | 845 | 845 | 845 | 845 |
| 9 | Finance and Administration | Basic Service Delivery | Improve the standards of living of all people in Laingsburg | Provide free 6kl water to indigent households as at 30 June 2020 | Number of households receiving free basic water | All | Senior Manager: Finance and Corporate Services | 648 | Number | 1339 | 800 | 800 | 800 | 800 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|----------------------------|--|--|--|---|----------|--|----------|-----------------|---------------|-----|-----|-----|-----|
| 10 | Finance and Administration | Basic Service Delivery | Improve the standards of living of all people in Laingsburg | Provide free basic sanitation to indigent households as at 30 June 2020 | Number of households receiving free basic sanitation services | All | Senior Manager: Finance and Corporate Services | 640 | Number | 780 | 780 | 780 | 780 | 780 |
| 11 | Finance and Administration | Basic Service Delivery | Improve the standards of living of all people in Laingsburg | Provide free basic refuse removal to indigent households as at 30 June 2020 | Number of households receiving free basic refuse removal services | All | Senior Manager: Finance and Corporate Services | 658 | Number | 800 | 800 | 800 | 800 | 800 |
| 12 | Finance and Administration | Basic Service Delivery | To achieve financial viability in order to render affordable services to residents | Financial viability measured in terms of the municipality's ability to meet its service debt obligations at 30 June [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100] | Debt coverage ratio as at 30 June | All | Senior Manager: Finance and Corporate Services | 61.1 | Percentage | 65 | 0 | 0 | 0 | 65 |
| 13 | Finance and Administration | Municipal Financial Viability and Management | To achieve financial viability in order to render affordable services to residents | Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services at 30 June 2020 [(Total outstanding service debtors/annual | % outstanding service debtors at 30 June | All | Senior Manager: Finance and Corporate Services | 63.8 | Percentage | 65 | 0 | 0 | 0 | 65 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|----------------------------|--|--|--|-----------------------------------|----------|--|----------|-----------------|---------------|----|----|----|----|
| | | | | revenue received for services)x 100] | | | | | | | | | | |
| 14 | Finance and Administration | Municipal Financial Viability and Management | To achieve financial viability in order to render affordable services to residents | Financial viability measured in terms of the available cash to cover fixed operating expenditure at 30 June ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) | Cost coverage ratio as at 30 June | All | Senior Manager: Finance and Corporate Services | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 15 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | Spend 70% of the electricity maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent | All | Manager: Infrastructure Services | 70% | Percentage | 70 | 0 | 0 | 0 | 70 |
| 16 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | Spend 70% of the water maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved | % of the maintenance budget spent | All | Manager: Infrastructure Services | 70% | Percentage | 70 | 0 | 0 | 0 | 70 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-------------------------|------------------------|--|---|--|----------|----------------------------------|----------|-----------------|---------------|----|----|----|----|
| | | | | maintenance budget)x100} | | | | | | | | | | |
| 17 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | Spend 70% of the sewerage maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent | All | Manager: Infrastructure Services | 70% | Percentage | 70 | 0 | 0 | 0 | 70 |
| 18 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | Spend 70% of the refuse removal maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent | All | Manager: Infrastructure Services | 70% | Percentage | 70 | 0 | 0 | 0 | 70 |
| 19 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | Limit the % electricity unaccounted for to less than 10% by 30 June 2020 [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased) x 100] | % electricity unaccounted for by 30 June | All | Manager: Infrastructure Services | 15% | Percentage | 10 | 0 | 0 | 0 | 10 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-------------------------|------------------------|--|---|---------------------------------|----------|----------------------------------|----------|-----------------|---------------|----|----|----|----|
| 20 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | Limit unaccounted for water to less than 50% by 30 June 2020 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100} | % of water unaccounted | All | Manager: Infrastructure Services | 50% | Percentage | 50 | 0 | 0 | 0 | 50 |
| 21 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | 95% of water samples comply with SANS241 micro biological indicators {(Number of water samples that comply with SANS241 indicators/Number of water samples tested)x100} | % of water samples compliant | All | Manager: Infrastructure Services | 90% | Percentage | 95 | 0 | 0 | 0 | 95 |
| 22 | Infrastructure Services | Basic Service Delivery | Effective Maintenance and manage of municipal assets and natural resources | 95% of effluent samples comply with permit values in terms of SANS 242 by 30 June 2020 {(Number of effluent samples that comply with permit values/Number of effluent samples tested)x100} | % of effluent samples compliant | All | Manager: Infrastructure Services | 91% | Percentage | 95 | 0 | 0 | 0 | 91 |
| 23 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Spend 85% of the budget allocated on the 2ML Reservoir by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects | % of project budget spent | All | Manager: Infrastructure Services | 85% | Percentage | 85 | 0 | 0 | 0 | 85 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-------------------------|--|---|---|---|----------|----------------------------------|---|-----------------|---------------|----|----|----|----|
| | | | | /Total amount budgeted for capital projectsX100] | | | | | | | | | | |
| 24 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Spend 85% of the budget allocated on the installation of borehole monitoring equipment by 30 June 2020 ((Actual expenditure divided by the total approved budget)x100) [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100] | % of project budget spent | All | Manager: Infrastructure Services | 85% | Percentage | 85 | 0 | 0 | 0 | 85 |
| 25 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Submit an investigative report on the landfill sites to Council by 30 June 2020 | Number of investigative reports submitted by 30 June 2020 | 1 | Manager: Infrastructure Services | New key performance indicator for 2019/20 | Number | 1 | 0 | 0 | 0 | 1 |
| 26 | Municipal Manager | Municipal Transformation and Institutional Development | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | The number of people from employment equity target groups employed (to be appointed) by 30 June 2020 in the three highest levels of management in compliance with the equity plan | Number of people employed (to be appointed) by 30 June 2020 | All | Municipal Manager | 6 (Actual 2017/18) | Number | 2 | 0 | 0 | 0 | 0 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|--------------------|--|---|---|---|----------|-----------------------------|----------------------|-----------------|---------------|----|----|----|-----|
| 27 | Community Services | Basic Service Delivery | Developing a safe, clean, healthy and sustainable environment for communities | Participate in the Provincial Traffic Departments' Public Safety initiatives during the 2019/20 financial year | Number of initiatives participated in | All | Manager: Community Services | 4 | Number | 4 | 0 | 2 | 0 | 2 |
| 28 | Municipal Manager | Local Economic Development | Promote local economic development | Create job opportunities through EPWP and LED projects by 30 June 2020 | Number of job opportunities created by 30 June 2020 | All | Municipal Manager | 178 (Actual 2017/18) | Number | 160 | 0 | 0 | 0 | 160 |
| 29 | Municipal Manager | Good Governance and Public Participation | To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values | Develop a Risk Based Audit Plan for 2020/21 and submit to the audit committee for consideration by 30 June 2020 | RBAP submitted to the audit committee by 30 June 2020 | All | Municipal Manager | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 30 | Municipal Manager | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | The percentage of the municipal capital budget actually spent on capital projects by 30 June 2020 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100] | % of capital budget spent on capital projects | All | Municipal Manager | 79% (Actual 2017/18) | Percentage | 80 | 0 | 0 | 0 | 80 |
| 31 | Municipal Manager | Good Governance and Public Participation | To create an institution with skilled employees to provide a professional service to its clientele guided by | Develop and distribute at least two municipal newsletters by 30 June 2020 | Number of newsletters developed and distributed | All | Municipal Manager | 2 | Number | 2 | 0 | 1 | 0 | 1 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-------------------------|------------------------|--|--|--|----------|----------------------------------|---|-----------------|---------------|----|----|----|----|
| | | | municipal values | | | | | | | | | | | |
| 32 | Community Services | Basic Service Delivery | Developing a safe, clean, healthy and sustainable environment for communities | Review the Disaster Management Plan and submit to Council by 31 December 2019 | Reviewed Disaster Management Plan submitted to Council by 31 December 2019 | All | Manager: Community Services | 1 | Number | 1 | 0 | 1 | 0 | 0 |
| 33 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Spend 85% of the budget allocated for the upgrade of bulk electricity supply and new substation by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100] | % of project budget spent | All | Manager: Infrastructure Services | New key performance indicator for 2019/20 | Percentage | 85 | 0 | 0 | 0 | 85 |
| 34 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Spend 85% of the budget allocated on new paved streets by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for | % of project budget spent | All | Manager: Infrastructure Services | New key performance indicator for 2019/20 | Percentage | 85 | 0 | 0 | 0 | 85 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-------------------------|------------------------|--|---|---------------------------|----------|----------------------------------|---|-----------------|---------------|----|----|----|----|
| | | | | capital projects)x100] | | | | | | | | | | |
| 35 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Spend 85% of the budget allocated for the new stormwater bridge crossing by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100] | % of project budget spent | All | Manager: Infrastructure Services | New key performance indicator for 2019/20 | Percentage | 85 | 0 | 0 | 0 | 85 |
| 36 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Spend 85% of the budget allocated on the installation of Water Management Devices for additional 1 000 residential water users above 6 kl/m/hh (Phase 2) by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100] | % of project budget spent | All | Manager: Infrastructure Services | New key performance indicator for 2019/20 | Percentage | 85 | 0 | 0 | 0 | 85 |

Top Layer Service Delivery and Budget Implementation

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-------------------------|------------------------|--|---|---------------------------|----------|----------------------------------|---|-----------------|---------------|----|----|----|----|
| 37 | Infrastructure Services | Basic Service Delivery | Provision of infrastructure to deliver improved services to all residents and business | Spend 85% of the budget allocated for new high mast lighting by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100] | % of project budget spent | All | Manager: Infrastructure Services | New key performance indicator for 2019/20 | Percentage | 85 | 0 | 0 | 0 | 85 |

Capital Budget for the 2019/20 financial year

| Department | Function [R] | Project name [R] | Funding source [R] | Planned Start Date [R] | Planned Completion Date [R] | Ward [R] | July 2019 | August 2019 | September 2019 | October 2019 | November 2019 | December 2019 | January 2020 | February 2020 | March 2020 | April 2020 | May 2020 | June 2020 | Total | 2019/2020 | 2020/2021 | 2021/2022 |
|-------------------------|---|---|-----------------------|------------------------|-----------------------------|----------|-----------|-------------|----------------|--------------|---------------|---------------|--------------|---------------|------------|------------|----------|-----------|-----------|-----------|-----------|-----------|
| Infrastructure Services | Water Management [Core function] - Water Storage | 201983 - 2 MI Reservoir | National Government | 2019/07/01 | 2020/06/30 | All | 15 000 | 20 000 | 28 000 | 35 000 | 42 000 | 0 | 80 000 | 0 | 150 000 | 250 000 | 510 000 | 882 196 | 2 012 196 | 2 012 196 | 4 521 056 | 75 440 |
| Infrastructure Services | Water Management [Core function] - Water Storage | 202055 - New 250KL Reservoir | National Government | 2019/12/01 | 2020/02/28 | All | 0 | 0 | 0 | 0 | 0 | 55 000 | 0 | 45 000 | 0 | 0 | 0 | 0 | 100 000 | 100 000 | 0 | 522 754 |
| Infrastructure Services | Road Transport [Core function] - Roads | 239982 - New Paved Streets | National Government | 2019/08/01 | 2020/04/30 | All | 0 | 15 000 | 0 | 35 000 | 45 000 | 0 | 130 000 | 0 | 315 000 | 505 000 | 0 | 0 | 1 045 000 | 1 045 000 | 1 866 744 | 1 861 781 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | 198496 - New Stormwater Channel | National Government | N/A | N/A | All | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 063 675 |
| Infrastructure Services | Road Transport [Core function] - Roads | 239306 - New Stormwater Bridge Crossing | National Government | 2019/09/01 | 2020/06/30 | All | 0 | 0 | 25 000 | 0 | 0 | 75 000 | 0 | 350 000 | 0 | 0 | 250 000 | 300 000 | 1 000 000 | 1 000 000 | 0 | 2 000 000 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | Installation of Water Management Devices for additional 1 000 residential water users above 6 kl/m/hh (phase 2) | Provincial Government | 2019/07/01 | 2019/09/30 | All | 833 333 | 833 333 | 833 334 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 500 000 | 2 500 000 | 0 | 0 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | Installation of borehole monitoring equipment to ensure sustainable groundwater abstraction | Provincial Government | 2019/07/01 | 2019/09/30 | All | 333 333 | 333 333 | 333 334 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 000 000 | 1 000 000 | 0 | 0 |
| Infrastructure Services | Electricity [Core function] - Electricity | 198871 - New High Mast Lighting | National Government | 2019/07/01 | 2020/05/31 | All | 5 000 | 10 000 | 20 000 | 30 000 | 80 000 | 100 000 | 150 000 | 250 000 | 400 000 | 450 000 | 708 754 | 0 | 2 203 754 | 2 203 754 | 0 | 2 000 000 |
| Infrastructure Services | Electricity [Core function] - Electricity | Upgrading of bulk electricity supply and new substation | National Government | 2019/07/01 | 2019/09/30 | All | 790 666 | 790 667 | 790 667 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 372 000 | 2 372 000 | 2 000 000 | 0 |

Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | July (R) | | | August (R) | | |
|----------------------------|---|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 24 259.00 | 608 249.00 | 0.00 | 8 263.00 | 613 992.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Budget and Treasury Office | 5 234 632.00 | 1 141 676.00 | 0.00 | 1 783 084.00 | 1 152 455.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Community Services | Community and Social Services [Core function] - Libraries and Archives | 206 562.00 | 101 478.00 | 0.00 | 70 362.00 | 102 436.00 | 0.00 |
| Community Services | Sport and Recreation [Core function] - Sports Grounds and Stadiums | 3 885.00 | 37 606.00 | 0.00 | 1 323.00 | 37 961.00 | 0.00 |
| Community Services | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 5 361 021.00 | 2 122 371.00 | 0.00 | 1 826 136.00 | 2 142 410.00 | 0.00 |
| Finance and Administration | Housing [Core function] - Housing | 1 828.00 | 13 029.00 | 0.00 | 623.00 | 13 152.00 | 0.00 |
| Community Services | Health [Core function] - Health Services | 65.00 | 226.00 | 0.00 | 22.00 | 228.00 | 0.00 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS) | 0.00 | 83 202.00 | 0.00 | 0.00 | 83 988.00 | 0.00 |
| Infrastructure Services | Road Transport [Core function] - Roads | 215 704.00 | 748 382.00 | 0.00 | 73 476.00 | 755 448.00 | 15 000.00 |
| Infrastructure Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Infrastructure Services | Electricity [Core function] - Electricity | 2 903 578.00 | 582 367.00 | 795 666.00 | 989 052.00 | 587 865.00 | 800 666.00 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | 654 394.00 | 184 228.00 | 1 181 666.00 | 222 908.00 | 185 967.00 | 1 186 666.00 |
| Infrastructure Services | Waste Water Management [Core function] - Sewerage | 453 121.00 | 157 873.00 | 0.00 | 154 348.00 | 159 364.00 | 0.00 |
| Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 389 404.00 | 102 112.00 | 0.00 | 132 644.00 | 103 076.00 | 0.00 |
| Municipal Manager | Other [Core function] - Tourism | 0.00 | 25 826.00 | 0.00 | 0.00 | 26 070.00 | 0.00 |
| | TOTAL | 15 448 453.00 | 5 908 625.00 | 1 977 332.00 | 5 262 241.00 | 5 964 412.00 | 2 002 332.00 |

Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | September (R) | | | October (R) | | |
|----------------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 7 377.00 | 616 021.00 | 0.00 | 13 798.00 | 559 447.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Budget and Treasury Office | 1 591 788.00 | 1 156 263.00 | 0.00 | 2 977 410.00 | 1 050 074.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Community Services | Community and Social Services [Core function] - Libraries and Archives | 62 813.00 | 102 774.00 | 0.00 | 117 491.00 | 93 336.00 | 0.00 |
| Community Services | Sport and Recreation [Core function] - Sports Grounds and Stadiums | 1 181.00 | 38 086.00 | 0.00 | 2 210.00 | 34 588.00 | 0.00 |
| Community Services | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 1 630 221.00 | 2 149 490.00 | 0.00 | 3 049 299.00 | 1 952 085.00 | 0.00 |
| Finance and Administration | Housing [Core function] - Housing | 556.00 | 13 196.00 | 0.00 | 1 040.00 | 11 984.00 | 0.00 |
| Community Services | Health [Core function] - Health Services | 20.00 | 229.00 | 0.00 | 37.00 | 208.00 | 0.00 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDCs) | 0.00 | 84 266.00 | 0.00 | 0.00 | 76 527.00 | 0.00 |
| Infrastructure Services | Road Transport [Core function] - Roads | 65 593.00 | 757 944.00 | 25 000.00 | 122 691.00 | 688 336.00 | 35 000.00 |
| Infrastructure Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Infrastructure Services | Electricity [Core function] - Electricity | 882 943.00 | 589 808.00 | 810 668.00 | 1 651 528.00 | 535 641.00 | 30 000.00 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | 198 993.00 | 186 582.00 | 1 194 668.00 | 372 213.00 | 169 446.00 | 35 000.00 |
| Infrastructure Services | Waste Water Management [Core function] - Sewerage | 137 789.00 | 159 891.00 | 0.00 | 257 731.00 | 145 207.00 | 0.00 |
| Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 118 413.00 | 103 417.00 | 0.00 | 221 489.00 | 93 919.00 | 0.00 |
| Municipal Manager | Other [Core function] - Tourism | 0.00 | 26 156.00 | 0.00 | 0.00 | 23 754.00 | 0.00 |
| | TOTAL | 4 697 687.00 | 5 984 123.00 | 2 030 336.00 | 8 786 937.00 | 5 434 552.00 | 100 000.00 |

Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | November (R) | | | December (R) | | |
|----------------------------|---|---------------------|---------------------|-------------------|----------------------|---------------------|-------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 7 228.00 | 597 271.00 | 0.00 | 17 273.00 | 692 372.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Budget and Treasury Office | 1 559 652.00 | 1 121 069.00 | 0.00 | 3 727 101.00 | 1 299 573.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Community Services | Community and Social Services [Core function] - Libraries and Archives | 61 545.00 | 99 646.00 | 0.00 | 147 074.00 | 115 512.00 | 0.00 |
| Community Services | Sport and Recreation [Core function] - Sports Grounds and Stadiums | 1 158.00 | 36 927.00 | 0.00 | 2 766.00 | 42 807.00 | 0.00 |
| Community Services | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 1 597 309.00 | 2 084 063.00 | 0.00 | 3 817 091.00 | 2 415 902.00 | 0.00 |
| Finance and Administration | Housing [Core function] - Housing | 545.00 | 12 794.00 | 0.00 | 1 302.00 | 14 831.00 | 0.00 |
| Community Services | Health [Core function] - Health Services | 19.00 | 222.00 | 0.00 | 46.00 | 257.00 | 0.00 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS) | 0.00 | 81 701.00 | 0.00 | 0.00 | 94 710.00 | 0.00 |
| Infrastructure Services | Road Transport [Core function] - Roads | 64 269.00 | 734 874.00 | 45 000.00 | 153 583.00 | 851 886.00 | 75 000.00 |
| Infrastructure Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Infrastructure Services | Electricity [Core function] - Electricity | 865 117.00 | 571 855.00 | 80 000.00 | 2 067 371.00 | 662 910.00 | 100 000.00 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | 194 976.00 | 180 902.00 | 42 000.00 | 465 934.00 | 209 707.00 | 55 000.00 |
| Infrastructure Services | Waste Water Management [Core function] - Sewerage | 135 007.00 | 155 024.00 | 0.00 | 322 626.00 | 179 708.00 | 0.00 |
| Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 116 022.00 | 100 269.00 | 0.00 | 277 259.00 | 116 234.00 | 0.00 |
| Municipal Manager | Other [Core function] - Tourism | 0.00 | 25 360.00 | 0.00 | 0.00 | 29 398.00 | 0.00 |
| | TOTAL | 4 602 847.00 | 5 801 977.00 | 167 000.00 | 10 999 426.00 | 6 725 807.00 | 230 000.00 |

Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | January (R) | | | February (R) | | |
|----------------------------|---|---------------------|---------------------|-------------------|---------------------|---------------------|-------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 7 556.00 | 631 873.00 | 0.00 | 7 549.00 | 714 401.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Budget and Treasury Office | 1 630 511.00 | 1 186 017.00 | 0.00 | 1 628 872.00 | 1 340 920.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Community Services | Community and Social Services [Core function] - Libraries and Archives | 64 341.00 | 105 419.00 | 0.00 | 64 276.00 | 119 187.00 | 0.00 |
| Community Services | Sport and Recreation [Core function] - Sports Grounds and Stadiums | 1 210.00 | 39 066.00 | 0.00 | 1 209.00 | 44 169.00 | 0.00 |
| Community Services | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 1 669 880.00 | 2 204 801.00 | 0.00 | 1 668 201.00 | 2 492 765.00 | 0.00 |
| Finance and Administration | Housing [Core function] - Housing | 570.00 | 13 535.00 | 0.00 | 569.00 | 15 303.00 | 0.00 |
| Community Services | Health [Core function] - Health Services | 20.00 | 235.00 | 0.00 | 20.00 | 266.00 | 0.00 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs) | 0.00 | 86 434.00 | 0.00 | 0.00 | 97 723.00 | 0.00 |
| Infrastructure Services | Road Transport [Core function] - Roads | 67 189.00 | 777 448.00 | 130 000.00 | 67 121.00 | 878 989.00 | 350 000.00 |
| Infrastructure Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Infrastructure Services | Electricity [Core function] - Electricity | 904 422.00 | 604 985.00 | 150 000.00 | 903 513.00 | 684 001.00 | 250 000.00 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | 203 834.00 | 191 383.00 | 80 000.00 | 203 629.00 | 216 379.00 | 45 000.00 |
| Infrastructure Services | Waste Water Management [Core function] - Sewerage | 141 141.00 | 164 005.00 | 0.00 | 140 999.00 | 185 425.00 | 0.00 |
| Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 121 294.00 | 106 078.00 | 0.00 | 121 172.00 | 119 933.00 | 0.00 |
| Municipal Manager | Other [Core function] - Tourism | 0.00 | 26 829.00 | 0.00 | 0.00 | 30 334.00 | 0.00 |
| | TOTAL | 4 811 968.00 | 6 138 108.00 | 360 000.00 | 4 807 130.00 | 6 939 795.00 | 645 000.00 |

Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | March (R) | | | April (R) | | |
|----------------------------|---|---------------------|---------------------|-------------------|---------------------|---------------------|---------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 13 244.00 | 595 428.00 | 0.00 | 12 263.00 | 662 420.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Budget and Treasury Office | 2 857 832.00 | 1 117 609.00 | 0.00 | 2 646 177.00 | 1 243 353.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Community Services | Community and Social Services [Core function] - Libraries and Archives | 112 772.00 | 99 338.00 | 0.00 | 104 420.00 | 110 515.00 | 0.00 |
| Community Services | Sport and Recreation [Core function] - Sports Grounds and Stadiums | 2 121.00 | 36 813.00 | 0.00 | 1 964.00 | 40 955.00 | 0.00 |
| Community Services | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 2 926 834.00 | 2 077 631.00 | 0.00 | 2 710 069.00 | 2 311 388.00 | 0.00 |
| Finance and Administration | Housing [Core function] - Housing | 998.00 | 12 755.00 | 0.00 | 924.00 | 14 190.00 | 0.00 |
| Community Services | Health [Core function] - Health Services | 36.00 | 221.00 | 0.00 | 33.00 | 246.00 | 0.00 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS) | 0.00 | 81 448.00 | 0.00 | 0.00 | 90 612.00 | 0.00 |
| Infrastructure Services | Road Transport [Core function] - Roads | 117 763.00 | 732 606.00 | 315 000.00 | 109 042.00 | 815 032.00 | 505 000.00 |
| Infrastructure Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Infrastructure Services | Electricity [Core function] - Electricity | 1 585 200.00 | 570 090.00 | 400 000.00 | 1 467 798.00 | 634 232.00 | 450 000.00 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | 357 265.00 | 180 344.00 | 150 000.00 | 330 805.00 | 200 635.00 | 250 000.00 |
| Infrastructure Services | Waste Water Management [Core function] - Sewerage | 247 380.00 | 154 545.00 | 0.00 | 229 059.00 | 171 934.00 | 0.00 |
| Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 212 594.00 | 99 960.00 | 0.00 | 196 849.00 | 111 206.00 | 0.00 |
| Municipal Manager | Other [Core function] - Tourism | 0.00 | 25 282.00 | 0.00 | 0.00 | 28 127.00 | 0.00 |
| | TOTAL | 8 434 039.00 | 5 784 070.00 | 865 000.00 | 7 809 403.00 | 6 434 845.00 | 1 205 000.00 |

Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | May(R) | | | June (R) | | |
|----------------------------|---|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 9 702.00 | 575 158.00 | 0.00 | 20 088.00 | 2 815 368.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Budget and Treasury Office | 2 093 488.00 | 1 079 563.00 | 0.00 | 4 334 253.00 | 5 284 403.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Community Services | Community and Social Services [Core function] - Libraries and Archives | 82 611.00 | 95 957.00 | 0.00 | 171 033.00 | 469 702.00 | 0.00 |
| Community Services | Sport and Recreation [Core function] - Sports Grounds and Stadiums | 1 554.00 | 35 560.00 | 0.00 | 3 219.00 | 174 062.00 | 0.00 |
| Community Services | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 2 144 035.00 | 2 006 905.00 | 0.00 | 4 438 904.00 | 9 823 689.00 | 0.00 |
| Finance and Administration | Housing [Core function] - Housing | 731.00 | 12 321.00 | 0.00 | 1 514.00 | 60 310.00 | 0.00 |
| Community Services | Health [Core function] - Health Services | 26.00 | 214.00 | 0.00 | 56.00 | 1 048.00 | 0.00 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS) | 0.00 | 78 676.00 | 0.00 | 0.00 | 385 113.00 | 0.00 |
| Infrastructure Services | Road Transport [Core function] - Roads | 86 267.00 | 707 667.00 | 250 000.00 | 178 602.00 | 3 463 988.00 | 300 000.00 |
| Infrastructure Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Infrastructure Services | Electricity [Core function] - Electricity | 1 161 229.00 | 550 683.00 | 708 754.00 | 2 404 149.00 | 2 695 563.00 | 0.00 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | 261 712.00 | 174 205.00 | 510 000.00 | 541 837.00 | 852 722.00 | 882 196.00 |
| Infrastructure Services | Waste Water Management [Core function] - Sewerage | 181 217.00 | 149 284.00 | 0.00 | 375 182.00 | 730 740.00 | 0.00 |
| Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 155 735.00 | 96 557.00 | 0.00 | 322 425.00 | 472 639.00 | 0.00 |
| Municipal Manager | Other [Core function] - Tourism | 0.00 | 24 421.00 | 0.00 | 0.00 | 119 543.00 | 0.00 |
| | TOTAL | 6 178 307.00 | 5 587 171.00 | 1 468 754.00 | 12 791 262.00 | 27 348 890.00 | 1 182 196.00 |

Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | Revenue | Operational Exp. | Capital Exp. |
|----------------------------|---|---------------|------------------|---------------|
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 148 600.00 | 9 682 000.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Budget and Treasury Office | 32 064 800.00 | 18 172 975.00 | 0.00 |
| Finance and Administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 0.00 | 0.00 |
| Community Services | Community and Social Services [Core function] - Libraries and Archives | 1 265 300.00 | 1 615 300.00 | 0.00 |
| Community Services | Sport and Recreation [Core function] - Sports Grounds and Stadiums | 23 800.00 | 598 600.00 | 0.00 |
| Community Services | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 32 839 000.00 | 33 783 500.00 | 0.00 |
| Finance and Administration | Housing [Core function] - Housing | 11 200.00 | 207 400.00 | 0.00 |
| Community Services | Health [Core function] - Health Services | 400.00 | 3 600.00 | 0.00 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDDs) | 0.00 | 1 324 400.00 | 0.00 |
| Infrastructure Services | Road Transport [Core function] - Roads | 1 321 300.00 | 11 912 600.00 | 2 045 000.00 |
| Infrastructure Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 |
| Infrastructure Services | Electricity [Core function] - Electricity | 17 785 900.00 | 9 270 000.00 | 4 575 754.00 |
| Infrastructure Services | Water Management [Core function] - Water Distribution | 4 008 500.00 | 2 932 500.00 | 5 612 196.00 |
| Infrastructure Services | Waste Water Management [Core function] - Sewerage | 2 775 600.00 | 2 513 000.00 | 0.00 |
| Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 2 385 300.00 | 1 625 400.00 | 0.00 |
| Municipal Manager | Other [Core function] - Tourism | 0.00 | 411 100.00 | 0.00 |
| | TOTAL | 94 629 700.00 | 94 052 375.00 | 12 232 950.00 |

Revenue by Source for the 2019/20 financial year

| Line Item (200 chars) | July | August | September | October | November | December | January | February | March | April | May | June | TOTAL |
|--|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| Property rates | 4 353 983 | 79 901 | 25 637 | -38 453 | 6 888 | -60 827 | 6 888 | -1 971 | -32 394 | 6 417 | 861 | -74 130 | 4 272 800 |
| Service charges - electricity revenue | 1 467 843 | 1 430 206 | 1 415 151 | 1 400 096 | 1 189 329 | 1 159 220 | 1 053 836 | 1 083 946 | 1 136 637 | 1 216 428 | 1 221 790 | 1 280 318 | 15 054 800 |
| Service charges - water revenue | 191 975 | 219 400 | 233 113 | 239 969 | 246 825 | 260 538 | 267 394 | 246 825 | 216 658 | 213 915 | 205 688 | 200 200 | 2 742 500 |
| Service charges - sanitation revenue | 138 667 | 138 667 | 138 667 | 138 667 | 138 667 | 138 667 | 138 667 | 138 667 | 138 667 | 138 667 | 138 667 | 138 663 | 1 664 000 |
| Service charges - refuse revenue | 124 267 | 124 267 | 124 267 | 124 267 | 124 267 | 124 267 | 124 267 | 124 267 | 124 267 | 124 267 | 124 267 | 124 263 | 1 491 200 |
| Rental of facilities and equipment | 52 425 | 65 259 | 57 645 | 59 096 | 60 981 | 59 168 | 63 664 | 64 969 | 61 779 | 59 313 | 62 794 | 58 007 | 725 100 |
| Interest earned - external investments | 48 720 | 71 375 | 69 020 | 58 058 | 69 182 | 88 995 | 95 735 | 83 829 | 75 994 | 67 883 | 42 955 | 40 254 | 812 000 |
| Interest earned - outstanding debtors | 27 489 | 32 225 | 36 581 | 35 524 | 35 693 | 36 454 | 37 638 | 37 173 | 28 828 | 40 979 | 39 922 | 34 394 | 422 900 |
| Dividends received | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fines, penalties and forfeits | 2 303 659 | 2 383 095 | 2 462 532 | 2 541 968 | 2 637 292 | 2 764 390 | 2 859 714 | 2 843 827 | 2 808 875 | 3 004 438 | 2 541 968 | 2 622 842 | 31 774 600 |
| Licences and permits | 70 411 | 100 347 | 109 745 | 81 583 | 70 941 | 63 263 | 57 266 | 93 531 | 93 799 | 116 103 | 70 949 | 138 662 | 1 066 600 |
| Agency services | 0 | 10 580 | 12 222 | 8 366 | 9 879 | 7 290 | 8 771 | 8 871 | 13 786 | 12 713 | 10 595 | 18 727 | 121 800 |
| Transfers and subsidies | 6 189 877 | 3 954 | 0 | 113 061 | 0 | 5 052 602 | 4 886 | 72 262 | 3 755 479 | 1 581 | 0 | 7 418 548 | 22 612 250 |
| Other revenue | 10 206 | 10 935 | 13 107 | 13 005 | 12 903 | 13 487 | 10 191 | 10 935 | 11 664 | 12 393 | 13 122 | 13 852 | 145 800 |
| Gains on disposal of PPE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 14 979 522 | 4 670 211 | 4 697 687 | 4 775 207 | 4 602 847 | 9 707 514 | 4 728 917 | 4 807 131 | 8 434 039 | 5 015 097 | 4 473 578 | 12 014 600 | 82 906 350 |